

# 2026-27 BUDGET



## 10 YEAR FORECAST RATIOS





**Balonne Shire Council**  
**Financial Sustainability Ratios**

|                                                                                                                                                                                     |                      | Target | 2027  | 2028  | 2029  | 2030  | 2031  | 2032  | 2033  | 2034  | 2035  | 2036  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| <b>Financial Capacity</b>                                                                                                                                                           |                      |        |       |       |       |       |       |       |       |       |       |       |
| <b>Council Controlled Revenue</b><br><i>(net rates and fees) / total operating revenues</i>                                                                                         | <b>N / A</b>         |        | 38.1% | 42.4% | 42.5% | 42.8% | 43.1% | 43.4% | 43.7% | 44.1% | 44.4% | 44.1% |
| <b>Population Growth</b><br><i>prior year estimated population / previous year - 1</i>                                                                                              | <b>N / A</b>         |        | 0.6%  | 0.6%  | 0.5%  | 0.3%  | 0.6%  | 0.4%  | 0.5%  | 0.4%  | 0.4%  | 0.5%  |
| <b>Asset Management</b>                                                                                                                                                             |                      |        |       |       |       |       |       |       |       |       |       |       |
| <b>Asset Renewal Funding Ratio</b><br><i>planned capital infrastructure expenses on renewals over 10 years / required capital infrastructure expenses on renewals over 10 years</i> | <b>Varies</b>        |        | 97%   | 100%  | 100%  | 100%  | 100%  | 100%  | 100%  | 100%  | 100%  | 100%  |
| <b>Asset Sustainability Ratio</b><br><i>capital expenses on infrastructure replacements / infrastructure depreciation</i>                                                           | <b>&gt; 90%</b>      |        | 62%   | 102%  | 56%   | 60%   | 70%   | 58%   | 56%   | 63%   | 59%   | 54%   |
| <b>Asset Consumption Ratio</b><br><i>written down value of infrastructure / replacement value of infrastructure</i>                                                                 | <b>&gt; 60%</b>      |        | 67%   | 67%   | 66%   | 66%   | 65%   | 64%   | 64%   | 63%   | 62%   | 63%   |
| <b>Liquidity</b>                                                                                                                                                                    |                      |        |       |       |       |       |       |       |       |       |       |       |
| <b>Unrestricted Cash Expense Cover Ratio</b><br><i>(total cash - restricted cash) / (expenses - depreciation) * 12</i>                                                              | <b>&gt; 4 Months</b> |        | 12.72 | 13.41 | 14.21 | 14.71 | 14.99 | 15.82 | 16.86 | 17.69 | 18.70 | 19.79 |
| <b>Operating Performance</b>                                                                                                                                                        |                      |        |       |       |       |       |       |       |       |       |       |       |
| <b>Operating Surplus Ratio</b><br><i>operating result / total operating revenue</i>                                                                                                 | <b>&gt; 0%</b>       |        | -5.3% | -5.6% | -5.3% | -4.9% | -5.2% | -4.2% | -2.9% | -2.9% | -3.0% | -4.1% |
| <b>Operating Cash Ratio</b><br><i>(operating result + depreciation + finance costs) / total operating revenue</i>                                                                   | <b>&gt; 0%</b>       |        | 20.6% | 24.2% | 24.1% | 24.0% | 24.2% | 24.5% | 24.9% | 25.4% | 25.8% | 25.5% |
| <b>Debt Servicing Capacity</b>                                                                                                                                                      |                      |        |       |       |       |       |       |       |       |       |       |       |
| <b>Leverage Ratio</b><br><i>book value of debt / (operating result + depreciation)</i>                                                                                              | <b>0 - 3 Times</b>   |        | 0.8   | 0.7   | 0.7   | 0.6   | 0.5   | 0.4   | 0.4   | 0.3   | 0.3   | 0.2   |