

2024-25 BUDGET



10 YEAR FORECAST RATIOS



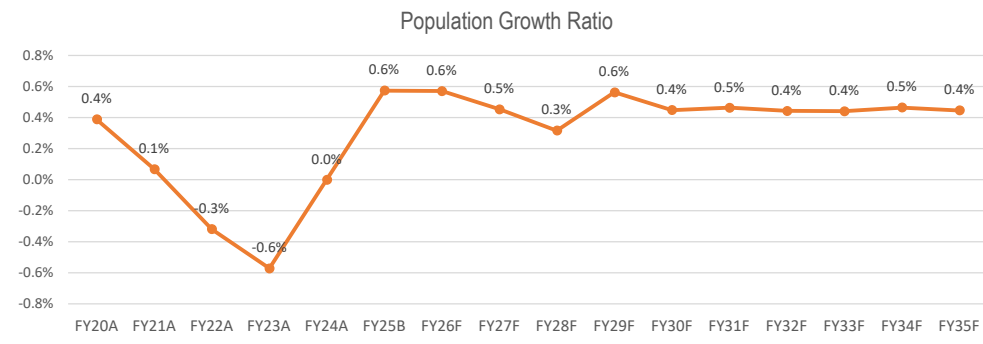
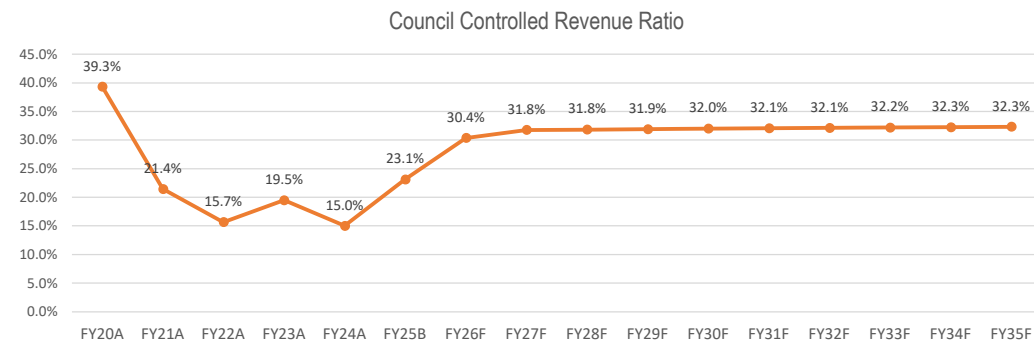
Balonne Shire Council

Measure	Unit	FY20A	FY21A	Actual FY22A	FY23A	FY24A	Budget FY25B	Forecast									5-Year Average FY20A - FY24A	Target	Comments	
								FY26F	FY27F	FY28F	FY29F	FY30F	FY31F	FY32F	FY33F	FY34F				FY35F
Financial Capability																				
Council Controlled Revenue Ratio	%	39.3%	21.4%	15.7%	19.5%	15.0%	23.1%	30.4%	31.8%	31.8%	31.9%	32.0%	32.1%	32.1%	32.2%	32.3%	32.3%	22.2%	Contextual	Fluctuations in Council Controlled Revenue Ratio are driven by changes in grant allocations, rate adjustments, and council-controlled revenue generation initiatives
Population Growth Ratio	%	0.4%	0.1%	-0.3%	-0.6%	0.0%	0.6%	0.6%	0.5%	0.3%	0.6%	0.4%	0.5%	0.4%	0.4%	0.5%	0.4%	-0.1%	Contextual	Population Growth Ratio is influenced by local economic conditions, housing availability, and regional employment opportunities
Operating Performance																				
Operating Surplus Ratio	%	-9.3%	-8.1%	-5.3%	7.1%	-17.1%	0.2%	0.3%	0.7%	0.1%	0.8%	1.4%	0.8%	1.6%	2.2%	1.6%	2.3%	-6.5%	Contextual	The Operating Surplus Ratio is affected by expenditure management, revenue generation efforts, and external economic factors impacting budget outcomes
Operating Cash Ratio	%	19.5%	8.2%	6.8%	22.4%	-5.0%	18.5%	23.7%	24.4%	24.5%	24.6%	24.7%	24.7%	24.9%	25.0%	25.1%	25.3%	10.4%	> 0%	Operating Cash Ratio variations are influenced by changes in cash flow from operations, expenditure management, and the timing of revenue collections and payments."
Liquidity																				
Unrestricted Cash Expense Cover Ratio	months	24.04	11.02	5.42	9.07	2.19	2.50	3.82	5.68	7.39	9.07	10.74	12.39	14.04	15.76	17.47	19.20	10.35	> 4	Unrestricted Cash Expense Cover Ratio fluctuations are driven by changes in unrestricted cash reserves, operating expenditure levels, and the timing of cash inflows and outflows.
Asset Management																				
Asset Sustainability Ratio	%	71.4%	92.7%	58.8%	113.2%	121.3%	110.6%	99.5%	97.4%	95.3%	97.2%	99.3%	96.5%	95.1%	98.4%	96.1%	101.7%	91.5%	> 90%	The ratio is influenced by the timing and scale of capital works, renewal of assets, and external funding availability.
Asset Consumption Ratio	%	71.6%	70.6%	70.6%	69.3%	68.1%	65.5%	67.2%	66.1%	64.8%	63.7%	62.5%	61.3%	60.2%	59.1%	57.9%	56.8%	70.0%	> 60%	The ratio reflects the level of asset renewal and replacement compared to depreciation, impacted by available budget and funding allocations.
Asset Renewal Funding Ratio	%																		Contextual	
Debt Servicing Capacity																				
Leverage Ratio	.00	1.08	1.82	1.53	0.52	- 1.6	0.6	0.6	0.6	0.5	0.5	0.5	0.5	0.4	0.4	0.4	0.4	0.7	0-3 times	The leverage ratio is influenced by the council's borrowing activities and debt management practices, impacting overall financial stability.

Chart Analysis

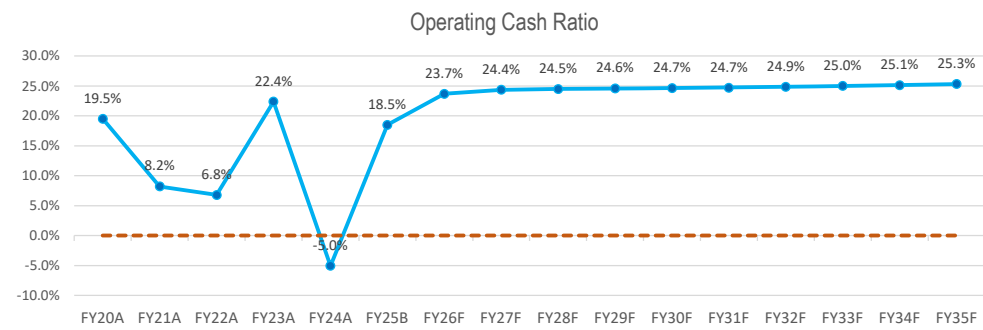
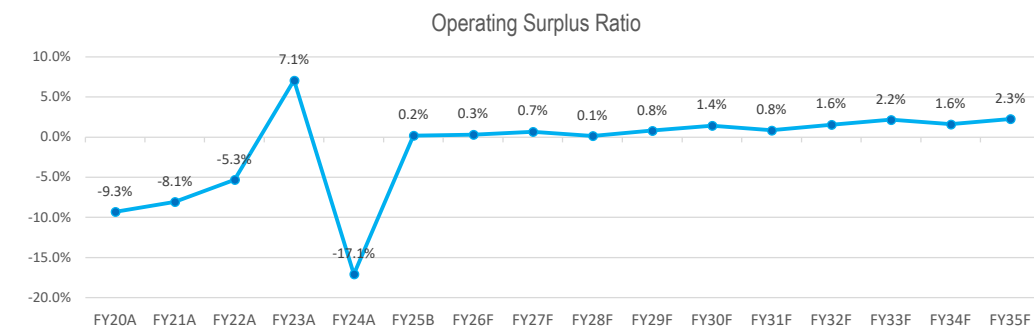
Balonne Shire Council

Financial Capability



The Council Controlled Revenue Ratio and Population Growth Ratio collectively reflect our financial capability in managing revenue sources and responding to demographic changes. The Council Controlled Revenue Ratio highlights our ability to manage and influence revenue streams through effective policies and economic strategies, encompassing factors such as rates, charges, government grants, and local economic initiatives. Simultaneously, the Population Growth Ratio informs our responsiveness to demographic shifts, influencing service demand and resource allocation. Together, these ratios provide insights into our financial resilience and adaptability in supporting sustainable community development.

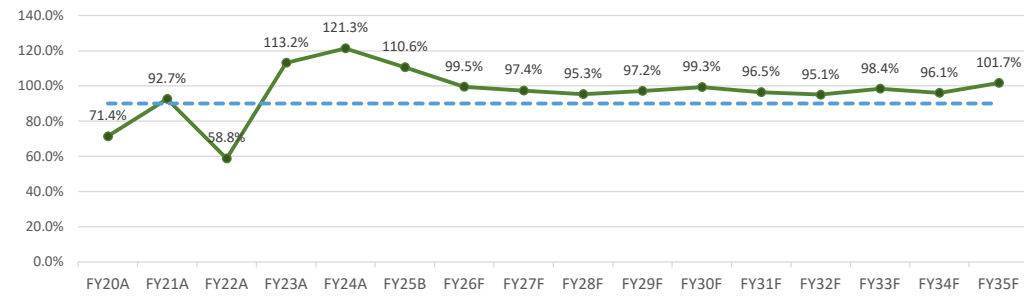
Operating Performance



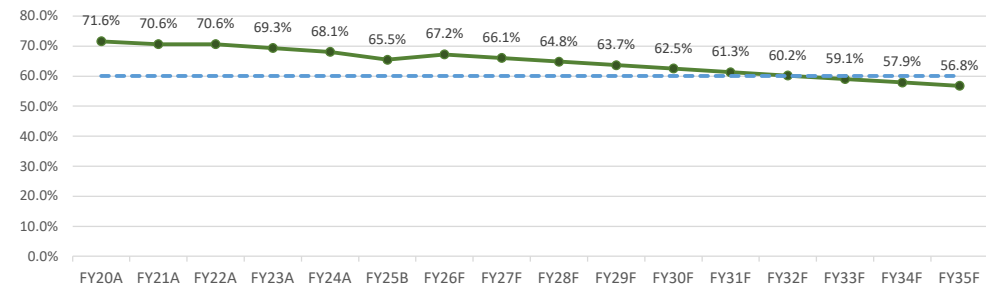
The Operating Surplus Ratio and Operating Cash Ratio are pivotal indicators of our operational efficiency and financial health. The Operating Surplus Ratio signifies our ability to generate surplus income from operations, crucial for funding capital investments and maintaining service delivery. Meanwhile, the Operating Cash Ratio reflects our liquidity position and ability to meet short-term financial obligations promptly. These ratios collectively demonstrate our capacity to manage operational costs effectively and maintain financial sustainability, essential for providing uninterrupted services and fostering community well-being.

Asset Management

Asset Sustainability Ratio



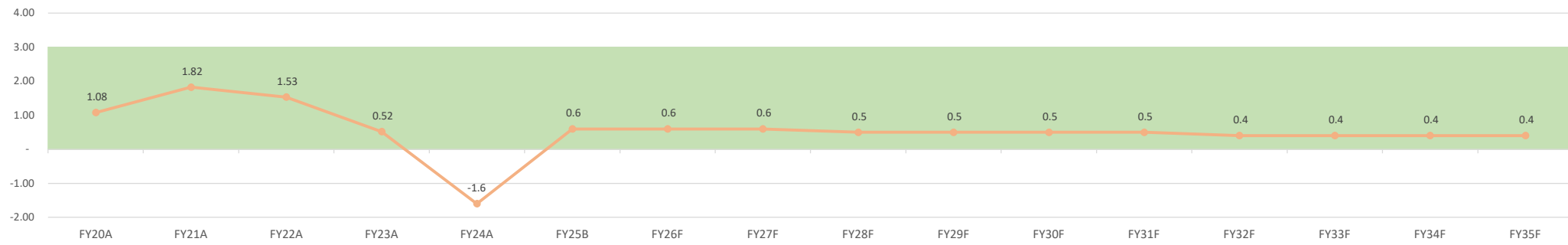
Asset Consumption Ratio



The Asset Sustainability Ratio indicates how well we maintain essential infrastructure assets using sustainable funding sources. It helps us ensure reliable service delivery to our community. Meanwhile, the Asset Consumption Ratio shows how efficiently we use our assets relative to their initial value, guiding our strategies to extend asset lifespan and minimize depreciation. These ratios together inform our approach to sustainable asset management, balancing investment in infrastructure renewal with efficient asset use to meet current and future service needs effectively.

Debt Servicing Capacity

Leverage Ratio



The Leverage Ratio provides insights into our financial stability and risk management practices by evaluating the proportion of our assets financed through debt. This ratio indicates our capacity to meet financial obligations and manage debt levels responsibly. A lower ratio suggests lower financial risk and greater financial stability, while a higher ratio may indicate increased financial leverage and potential risk exposure. Our strategic approach to debt management ensures sustainable financial health, supporting long-term investment in community infrastructure and services.